

Report of Organizational Actions Affecting Basis of Securities

OMB No. 1545-0123

► See separate instructions.

Part I Reporting Issuer

1 Issuer's name New Fortress Energy Inc.		2 Issuer's employer identification number (EIN) 83-1482060	
3 Name of contact for additional information Evan Schacter	4 Telephone No. of contact 914-629-1006	5 Email address of contact eschacter@newfortressenergy.com	
6 Number and street (or P.O. box if mail is not delivered to street address) of contact 111 W. 19th Street, 8th Floor		7 City, town, or post office, state, and ZIP code of contact New York, NY 10011	
8 Date of action September 11, 2026	9 Classification and description Common Stock		
10 CUSIP number 644393308	11 Serial number(s) N/A	12 Ticker symbol NFE	13 Account number(s) N/A

Part II Organizational Action Attach additional statements if needed. See back of form for additional questions.

14 Describe the organizational action and, if applicable, the date of the action or the date against which shareholders' ownership is measured for the action ►
On September 11, 2026 (the "Reverse Split Effective Date"), New Fortress Energy Inc. ("NFE"), a Delaware corporation, effected a reverse stock split of its Class A common stock (the "Class A Common Stock"), at a ratio of 1-for-50 (the "Reverse Stock Split"), which began trading on a split-effective basis on September 14, 2026. The Reverse Stock Split was effectuated through the amendment and restatement of NFE's certificate of incorporation (the "Charter Amendment"), which was approved by the holders of the Class A Common Stock at a stockholder meeting held on June 17, 2026 and by the Board of Directors of NFE on May 6, 2026. The approval of the Charter Amendment was one of the conditions to the implementation of the restructuring plans promoted by each of two indirect subsidiaries of NFE under Part 26A of the UK Companies Act 2006 (together, the "Restructuring Plans"). Further discussion of the Restructuring Plans is reported on a separately filed Form 8937.

15 Describe the quantitative effect of the organizational action on the basis of the security in the hands of a U.S. taxpayer as an adjustment per share or as a percentage of old basis ►
Class A Common Stock shareholders are required to allocate their aggregate tax basis in their existing shares of Class A Common Stock immediately prior to the Reverse Stock Split among the shares of Class A Common Stock immediately after the Reverse Stock Split (including fractional shares of Class A Common Stock settled in cash). Further, Class A Common Stock shareholders who acquired Class A Common Stock at different times or different prices (i.e., hold different blocks of Class A Common Stock) will need to calculate their tax basis in the Class A Common Stock in each block and then allocate that tax basis to the Class A Common Stock held immediately following the Reverse Stock Split.

16 Describe the calculation of the change in basis and the data that supports the calculation, such as the market values of securities and the valuation dates ►
The aggregate tax basis of the Class A Common Stock held by each Class A Common Stock shareholder immediately after the Reverse Stock Split will be the same as the aggregate tax basis of the Class A Common Stock immediately before the Reverse Stock Split.

Part II Organizational Action (continued)**17** List the applicable Internal Revenue Code section(s) and subsection(s) upon which the tax treatment is based ►**354****358****368(a)(1)(E)****18** Can any resulting loss be recognized? ►

No loss may be recognized by a Class A Common Stock shareholder upon receipt of Class A Common Stock in the Reverse Stock Split, except that, with respect to any cash received by a Class A Common Stock shareholder in lieu of a fractional share of Class A Common Stock loss (if any) may be recognized.

19 Provide any other information necessary to implement the adjustment, such as the reportable tax year ►

The tax basis allocation adjustments resulting from the Reverse Stock Split are generally effective as of the date of the Reverse Stock Split, which was September 11, 2026. The reportable tax year is 2026 for calendar year taxpayers.

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Signature ►



Date ►

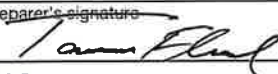
10/26/2026

Print your name ► **Fred Hundt**Title ► **Interim CFO and CAO****Paid Preparer Use Only**

Print/Type preparer's name

Tanner Flood

Preparer's signature



Date

10/26/2026

Check ☐ if self-employed

PTIN

P00854776Firm's name ► **Alvarez and Marsal Tax, LLC**Firm's EIN ► **20-1157630**Firm's address ► **700 Louisiana Street Suite 3300, Houston, TX, 77002**Phone no. **281-460-8999**

Send Form 8937 (including accompanying statements) to: Department of the Treasury, Internal Revenue Service, Ogden, UT 84201-0054